

Dr Stuart Eydmann & Dr Carol Swanson



Institute of Historic Building Conservation

Association of Regional and Island Archaeologists

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The Institute of Historic Building Conservation Scottish Branch Glasite Meeting House 33 Barony Street Edinburgh EH3 6NX

Secretary

The Association of Regional and Island Archaeologists Keeper of Archaeology Aberdeen City Council Whitespace 60 Frederick Street Aberdeen AB24 5HY

## Introduction

This document was prepared to help inform the Historic Environment Advisory Council for Scotland's working group charged with reporting on "the role of local authorities in Scotland in conserving the historic environment". The authors, who both work in a local authority capacity and were co-opted onto the group, were anxious that any discussion of local authority activities should be based on a proper understanding of the scope of relevant responsibilities, initiatives and actions in which councils engage.

This table is therefore a first attempt to map out the full range of conservation work undertaken by local authorities in Scotland. The allocation of responsibilities will vary from council to council but will be along broadly similar lines. Few, if any, councils will undertake all the activities shown but many will cover most.

The table identifies actions and activities undertaken but is not concerned with the resources, skills or competencies required to deliver them. However, it is hoped that it could assist further research into these aspects of the provision of an effective service at local authority level. It is anticipated that the table will also have a role in informing the development of professional standards, job specifications and reviews, key performance indicators, training and continuing professional development initiatives for local authority officers.

Early reactions to the mapping have included surprise at the range and depth of local authority involvement in the historic environment. The document could also, therefore, form the basis for a survey or identification of exemplary work on the ground across the country.

Although written from a Scottish perspective it should have applicability elsewhere.

The table was compiled with input from individual members of the Institute of Historic Building Conservation and the Association of Regional and Island Archaeologists. Particularly helpful were the comments from Fiona Newton, Andy Millar, Mark Douglas, John Preston, Rory McDonald, Dr. Seán O'Reilly, Paul Mitchell, Dorothy Maxwell, Jane Brann and Lorna Main.

Action or Activity	Statutory Requirement	Typical Lead Department	Typical Responsible Officer
Information			
Provide HER/SMR information to Historic Scotland for scheduling programmes		Planning, Museums, shared archaeological service or special arrangement	Archaeologist/SMR Officer
Maintain copies of the statutory and descriptive lists for local consultation	Yes	Planning	Conservation officer/SMR officer
Maintain the Sites and Monuments Record or Historic Environment Record, including digital photographs and other databases		Planning, Museums, shared service, special arrangement	Archaeologist, SMR Officer, Conservation Officer
Prepare and maintain GIS information on the location of Listed Buildings, Gardens and Designed Landscapes, Scheduled Ancient Monuments, Conservation Areas, archaeological sites and areas		Planning	Conservation Officer, archaeologist, GIS support staff
Maintain a register of and monitor all heritage assets in council guardianship		Planning, Property	Conservation officer, property officer, archaeologist/SMR Officer
Maintain a Buildings at Risk Register for the council area and assist the Scottish Civic Trust with its national BAR database		Planning	Conservation officer
Maintain statistics and other management data in relation to the historic environment		Planning	Conservation officer, archaeologist
Provide information for local history and local studies including photographic collections		Museums, Libraries	Librarian, curator, archaeologist
Manage archives including Dean of Guild drawings and key files relating to listed buildings, listed building consents etc		Archives, Libraries	Archivist, curator, librarian, archaeologist
POLICY			
Prepare and implement Structure Plans including policies relating to the historic environment	Yes	Planning	Planning officer, conservation officer, archaeologist
Prepare and implement Local Plans including	Yes	Planning	Planning officer, conservation

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policies relating to the			officer/archaeologist
historic environment			input or chapter
			authoring
Prepare Supplementary		Planning	Conservation officer,
Planning Guidance			landscape architect,
_			archaeologist
Undertake, commission,		Planning	Conservation officer,
assess or require		3	archaeologist
Strategic Environmental			al chacelegiet
Assessments of plans			
Prepare, maintain and		Planning	Conservation officer,
implement local Heritage		Flaming	archaeologist
			archaeologist
Strategy		Object Free extins	Disconica a ffica a
Prepare Community Plan		Chief Executive	Planning officer,
and form Community			conservation officer,
Planning partnerships			archaeologist,
			heritage/museum officer
Prepare research		Planning, Museums,	Archaeologist, Museum
frameworks for		shared service, special	Officer
archaeology		arrangement	
Prepare local		Planning, Museums,	Archaeologist, Museum
archaeology strategies		shared service, special	Officer
aronacology ciratogico		arrangement	- Cilicol
Publish local guidance		Planning	Conservation officer,
on the conservation of		1 laming	archaeologist, planning
			officer
the historic environment		Diamaina	
Prepare local		Planning	Archaeologist
archaeological guidance			
for developers			
Prepare of state of the		Planning	Conservation officer,
historic environment			archaeologist
reports			
Advise Historic Scotland		Planning	Conservation officer
on potential listing			
Identify, designate and	Yes	Planning	Conservation officer and
review conservation			archaeologist
areas			
Undertake conservation		Planning	Conservation officer,
area appraisals and		3	consultants,
deliver conservation area			archaeologist
strategies			a on a consequent
Prepare, consult and		Planning, Legal	Conservation officer,
implement Article 4		r laming, Legar	legal officer
Directions covering			legal officer
development in			
Conservation Areas			0 " "
Take part in policy liaison		Planning, Museums,	Conservation officer,
on matters to do with the		shared service, special	archaeologist
Historic Environment e.g.		arrangement	
IHBC, ARIA, ALGAO,			
HEACS			
MANAGEMENT			
Advise on alterations to		Planning	Planning officer,
listed buildings,			conservation officer,
			•
conservation areas		Diamine	archaeologist
Establish, manage and		Planning	Planning officer,
contribute to local			conservation officer
amenity and heritage			
forums.			
Advise on development		Planning	archaeologist
impacts on archaeology			

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Process applications for listed building consent, conservation area consent and for works in	Yes	Planning	Planning officer, conservation officer input or handling in sensitive cases, archaeological
conservation areas			input in some cases
Process Planning Applications with reference to impact upon the Historic Environment	Yes	Planning	Planning officer, conservation officer, archaeologist
Participate in local public inquiries		Planning	Planning officer, conservation officer, archaeologist
Serve Building Preservation Notices as required		Planning	Conservation officer
Monitor the implementation of approved alterations to listed buildings and conservation areas		Planning	Planning officer, monitoring officer, enforcement officer, conservation officer
Take enforcement action in the case of unauthorised works to listed buildings and conservation areas and archaeological sites	Yes	Planning	Planning officer, monitoring officer, enforcement officer, conservation officer, archaeologist, council solicitor
Prepare briefs for new development affecting the historic environment		Planning	Planning officer, conservation officer, archaeologist
Investigate and record sites and buildings to be affected by proposals		Planning, Museums	Conservation officer, archaeologist, consultant, contractor oversight
Monitor, advise, process and instruct works to trees in conservation areas		Planning, Parks	Tree officer, conservation officer
Recommend and progress Tree Preservation Orders (often of historic significance)		Planning, Parks	Tree officer, conservation officer
Specify developer funded contract work and monitor professional standards in contract archaeology		Planning, Museums, shared service, special arrangement	Archaeologist
Advise on battlefields, designed landscapes, cultural symbols, parks, cemeteries etc		Planning, Museums, shared service, special arrangement	Archaeologist, conservation officer
Provide audits for agri- environment scheme applications under a national agreement		Planning, Museums, shared service, special arrangement	Archaeologist
Provide archaeological advice to the Forestry Commission		Planning, Museums, shared service, special arrangement	Archaeologist
Provide archaeological advice to Scottish Water and Scottish Water Solutions under a national agreement		Planning, Museums, shared service, special arrangement	Archaeologist
Provide archaeological		Planning, Museums,	Archaeologist
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advice to statutory		shared service, special	
undertakers e.g. power		arrangement	
companies and on			
permitted development in			
general			
Monitor condition of		Planning, Museums,	Archaeologist, Museum
unscheduled		shared service, special	Officer
archaeological sites		arrangement	
Work with other partners		Planning	Conservation officer,
to encourage the			archaeologist
inscription of World			an amade a great
Heritage Sites and work			
on the management of			
inscribed sites.			
Liaison with major		Planning, Museums	Conservation officer,
property and asset		r lanning, Museums	archaeologist
			archaeologist
owners in area e.g. NTS		Diamina	Consorration officer
Assess impact of Core		Planning	Conservation officer,
Path Network on			archaeologist, access
heritage assets			officer
Contribute to local			Tourism officer,
tourism forums including			conservation officer
production and			
implementation of			
tourism strategy			
Contribute to local		Planning	Conservation officer,
geodiversity audit			archaeologist,
			biodiversity officer
Act as point of contact		Planning, Museums	Conservation officer,
for Historic Scotland			archaeologist
IMPLEMENTATION  Bring forward schemes	Yes	Planning	Conservation officer,
to preserve and enhance	100	i laming	highways engineer
conservation areas			riigiiways erigiileei
Prepare, administer and		Planning	Conservation officer,
part fund Town Schemes		Flaming	dedicated project officer,
part fullu Town Schemes			consultant
Initiate and manage		Dianning Property	
Initiate and manage		Planning, Property	Conservation officer,
projects for the			architect, dedicated
conservation of individual			project manager
sites and buildings		Diamaka	Diamain a affina
Develop, fund and		Planning	Planning officer,
implement partnership			conservation officer
regeneration schemes		51	
Maintain historic bridges		Planning, Highways	Highways engineer
and viaducts			
Prepare and administer		Planning	Conservation officer,
Townscape Heritage			dedicated project officer,
Initiative projects			consultant
Contribute to urban		Planning	Project manager,
regeneration initiatives.			conservation officer
Manage City		Planning	Dedicated officer
Conservation Trusts			
Advise on the		Planning	Conservation officer
maintenance and repair			
of listed buildings and			
buildings in conservation			
areas			
Provide advice to owners		Planning, Museums,	Archaeologist
and athers on the			
and others on the		shared service, special	
management of		shared service, special arrangement	

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unscheduled		
archaeological sites		
Administer grants for the	Planning	Conservation officer
repair of listed buildings		
and conservation areas		
Promote, seek and	Chief Executive,	Conservation officer,
administer external	Planning	funding officer, lottery
funding for the historic		officer, archaeologist
environment e.g. ERDF,		
Heritage Lottery Fund		
Maintain built heritage	Property, owning	Property officer, service
assets in council	departments	heads, archaeologist
guardianship.	·	
Develop and agree		
management guidelines		
for local authority historic		
assets. Produce (or		
manage the production		
by consultants) of		
conservation statements		
and conservation plans		
for local authority assets		
Advise on the disposal of	Property	Property officer, planning
heritage assets within	rioperty	officer, advice from
council guardianship e.g.		conservation
redundant school		
		officer/archaeologist
buildings or affected land	Diamina	Consortation officer
Establish, manage	Planning	Conservation officer,
and/or work with local		dedicated officer,
building preservation or		archaeologist
conservation trusts	DI : D "!!	
Take action over	Planning, Building	Conservation officer,
buildings at risk in the	Control	building control officer,
council area		council solicitor,
		enforcement officer
Identify, liase with and	Planning, Museums	Conservation officer,
maintain lists of local		museums officer
conservation contractors		
and craft workers		
Advise on the building	Property,	Property officer,
and adaptation of public		architect' input from
buildings e.g. schools		conservation officer,
and halls to new uses or		input from archaeologist
to meet DDA		
Maintain and replace	Highways, Planning	Highways engineer,
street surfaces and		planning officer
furniture		
Administer architectural	Planning	Conservation officer
salvage store		
Provide professional	Planning, Museums,	Archaeologist,
training via seminars,	shared service, special	Conservation officer,
CPD, student	arrangement	Museum Officer
placements etc		
DDOMOTION		
PROMOTION		
Work with national	Planning	Conservation officer,
organisations charged	1.59	archaeologist
with the promotion and		aronacologist
conservation of the		
historic environment e.g.		
RCAHMS, CSA		
Undertake	Planning, Cultural	Conservation officer,
outreach/publicity on the	Services	archaeologist, heritage
outrough/publicity of the	OEI VICES	aronacologist, rientage

historic environment		officer, musuem officer,
through lectures, talks		SMR officer
exhibitions etc		
Run local Doors Open	Planning, Libraries,	Conservation officer,
Day and Scottish	Museums	museums officer,
Archaeology Week or		librarian depending on
Month.		where function resides
		within council,
		archaeologist.
Prepare/contribute to	Varies	Museums, libraries,
council Cultural Strategy		archives, conservation
(see COSLA/SE		officer, archaeologist
Guidance for Scottish		
Local Authorities, 2003)		
Provide museums	Museums	Museums officer
service (including the		
collection, recording and		
preservation of artefacts)		
Manage and interpret	Planning, Museums,	Museums officer,
heritage sites and	Property	archaeologist, curators,
attractions	. roporty	rangers
Author, contribute to,	Planning, Libraries	Conservation Officer,
edit, fund and publish	r iaining, Libraries	archaeologist, local
local architectural and		history officer
archaeological guides.		indicity childer
Act as point of contact	Planning, Museums,	Archaeologist, Museum
for the public for local	shared service, special	Officer
archaeology	arrangement	
Specify, or provide	Planning, Museums,	Archaeologist
advice, on non-rescue	shared service, special	7 ti oridoologiot
led excavations e.g. for	arrangement	
interpretation purposes	arrangement	
Foster voluntary	Planning, Museums,	Archaeologist, Museum
archaeological work	shared service, special	Officer
aronacological work	arrangement	
Provide or take part in	Education, Museums,	Education officer,
education on the historic	Culture Services	teachers, community
environment	- Canal 5 Col 11000	education, rangers,
S		museums, libraries,
		archaeologist
Administer and	Planning	Planning officer,
contribute to national and	9	conservation officer,
local conservation and		archaeologist
archaeological award		
schemes		
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